



2012 Annual Report

Workgroup for Electronic Data Interchange



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About WEDI

The Workgroup for Electronic Data Interchange (WEDI) is the leading authority on the use of Health IT to improve healthcare information exchange in order to enhance the quality of care, improve efficiency and reduce costs of the American healthcare system. Created by the Secretary of Health and Human Services in 1991 and named in the Health Insurance Portability and Accountability Act (HIPAA) legislation as an advisor to the Secretary of HHS, WEDI continues to be the place where leading government agencies, health plans, providers and vendors come for information, education and innovation on Health IT.



Message from the President & CEO

In 2012, WEDI continued to serve in our role of trusted advisor to the Department of Health and Human Services (HHS) and the Health IT community, weighing in on several new regulations and serving as a guide for the industry. As we moved closer to the implementation deadlines for ASC X12 5010, CAQH CORE Operating Rules and ICD-10, WEDI provided detailed recommendations to HHS based on our collection of valuable data surrounding the industry's readiness. This research and feedback influenced policy and compliance timelines that affected stakeholders throughout the healthcare industry.

Throughout the year, WEDI developed new partnerships and continued collaboration with several organizations, including the Centers for Medicare & Medicaid Services (CMS) Confidentiality Coalition, American Medical Association (AMA), Medical Group Management Association (MGMA) and HHS. These strategic partnerships enabled us to broaden our reach in the Health IT industry and deliver vital information to all industry stakeholders. Our partnership with Confidentiality Coalition led to a successful briefing on Capitol Hill, where we described how electronic health data is being exchanged to improve patient care and health outcomes to more than 50 congressional and senate staff members. Our collaboration with AMA and MGMA resulted in a workshop that brought together physician practices and practice management system vendors to explore how new federal mandates will improve workflow processes and increase physician practice performance and profitability.

Thanks to the hard work and contributions of our workgroups, members, collaborating organizations and countless individuals affiliated with the Health IT community, 2012 was a year of growth, activity and impact for WEDI. Our webinars and town halls educated more than 2,500 attendees during the year and our on-site events gathered more than 1,000 attendees from across the nation. Our 40 workgroups turned out industry-enhancing work, including a myriad of white papers and issue briefs that address crucial Health IT issues, the ICD-10 Implementation Timeline, an 5010 Implementation Issues database and the WEDI Health ID Implementation Guide, which has become a requirement for organizations offering Medicare Managed Care Part D benefits.

We succeeded in expanding our membership and creating new specialized workgroups, enhancing our capacity to support industry compliance with new regulations while increasing outreach. In addition, we launched a new, state-of-the-art website and increased our SmartBrief newsletter distribution to more than 18,000 subscribers.

Our inaugural annual report provides a good insight into the important work we do and the many milestones we reached in 2012. As we progress in 2013, we will continue our work to improve healthcare information exchange, leveraging our 2012 successes to make 2013 an even greater year for WEDI and the Health IT industry.

Sincerely,

Devin A. Jopp, Ed.D.
President & CEO

Industry Leadership



Providing Implementation Guidance and Education to the Healthcare Industry

Comprised of leading industry experts, WEDI's 40 workgroups continued to develop programs and resources designed to help the industry comply with new regulations, manage implementation efforts and better understand Health IT.

ASC X12 5010 Transaction Support Initiative

Because of our role as advisor to the Secretary of HHS, WEDI was chosen to partner with CMS to launch the 5010 Implementation Issues database and a series of webinars designed to gather feedback, track challenges and provide guidance to correcting ASC X12 5010 implementation-related issues.

ICD-10 Testing Webinar Series

In response to the extension of the ICD-10 compliance deadline, as the industry's foremost resource, WEDI hosted a series of webinars addressing ICD-10 testing and designated November as "ICD-10 Testing Month." Leading the industry forward towards successful implementation, WEDI's series delivered foundational concepts, testing models and requirements, supplying the tools necessary to successfully manage the ICD-10 testing phase.

HIMSS/WEDI ICD-10 National Pilot Program

WEDI and HIMSS collaborated to create the ICD-10 National Pilot Program, an industry-wide collaborative concept created to minimize the guesswork related to ICD-10 testing and implementation through shared best practices from early adopters. Participants are working towards establishing a solution center that providers can access during ICD-10 testing.

WEDI Health IT Innovations Database

WEDI created the Health IT Innovation Network, an online forum for healthcare organizations to connect with peers, share their latest innovations and learn from best practices. The system offers 25 innovation categories, with 55 sub-categories, and can be sorted by submission date, organization name and topic.

WEDI Health IT Track

WEDI launched Health IT Track, a federal and state regulatory and legislative tracking service designed to assist WEDI members with compliance issues related to Health IT regulations. The online system displays a detailed snapshot of key Health IT legislative and regulatory information in real time. Health IT Track also provides a current list of the Health IT legislation and regulation changes across all 50 states.

White Papers and Issue Briefs

ICD-10 Critical Metrics

WEDI developed a set of ICD-10 critical metrics which established a basis to perform benchmark testing prior to ICD-10 implementation. The benchmarks and on-going metrics provide monitoring and early warning indicators to ensure that healthcare organizations' post-ICD-10 implementation business and mitigation plans are successful

Using PHI & Cloud Computing: A Focus on the Intersection of Cloud Technology and Privacy/Security

In this white paper, WEDI provided details on the intersection of cloud technology and HIPAA/HITECH Privacy and Security requirements, and presented an early look into the various methods organizations are using to leverage cloud technology while safeguarding and protecting Protected Health Information.

Incorporating Financial Neutrality into ICD-10 Implementation Plans

WEDI's Financial Neutrality white paper listed the several factors that dictate how efficient financial neutrality can actually be achieved. The paper defined the dimensions of financial neutrality and revealed how neutrality-based risks and goals may look different for providers, payers or federal and state agencies.

ICD-10 Impact Assessment Mind Maps

The ICD-10 Impact Assessment white paper was developed by WEDI to assist the healthcare industry in determining the extent of the potential impact as a result of the ICD-10 mandate. The white paper published a new type of picture ("mind map") that better depicted the full potential extent of the impact to ICD-10.

ICD-10 End-to-End Testing Issue Brief

WEDI constructed an overall definition and understanding of end-to-end testing for ICD-10. The issue brief described the key considerations involved in ICD-10 end-to-end testing and offered a collaborative and cooperative approach as a means to successful industry-wide implementation.

“ Not only have I reaped the benefits of access to WEDI's vast industry workgroup information, but I have also been given the opportunity to meet with key leaders and knowledgeable experts in the industry. ”

Kathryn Jönzzon
Director, HIPAA Product Services & Support, Delta Dental Plans Association

Regulations & Research



Driving Regulatory Adoption through Action-Oriented Research

The year brought several new healthcare regulations and updates, including the introduction of CAQH CORE Operating

Rules for Eligibility and Claim Status and the anticipated extension of the ICD-10 implementation compliance date. Throughout 2012, WEDI conducted comprehensive research to identify the industry's status on the adoption of these regulations and gathered data used to create applicable solutions to shared obstacles. A trusted advisor to Health and Human Services, WEDI shared these results and offered recommendations to the HHS Secretary and the healthcare industry.

ICD-10 Readiness

Early in the year, WEDI partnered with CMS to lead an ICD-10 industry readiness survey. The results collected from more than 2,600 providers, health plans and vendors revealed that much of the industry was not on track to meet the October 2013 compliance date.

Operating Rules

WEDI executed a survey designed to assess industry readiness for the implementation of CAQH CORE Operating Rules for Eligibility and Claim Status. The survey allowed WEDI to track progress on the adoption of the new operating rules and identify areas in need of additional education and assistance.

Capitol Hill Briefing

WEDI and the Confidentiality Coalition presented a briefing on Capitol Hill entitled "The Value of Health Information Exchange." The briefing described how electronic health data is being exchanged to improve patient care and health outcomes while maintaining patient privacy, and examined consumers' perspectives on Health IT and privacy.

Gathering Stakeholders from Across the Nation

WEDI's 2012 conferences and forums dealt with the most significant Health IT issues of the year, including Health Plan Identifier, ICD-10, Omnibus Privacy Regulation, Operating Rules, Health Insurance Exchange, Accountable Care Organizations and Health Information Exchange.

Throughout the year, more than 1,000 healthcare professionals came together to learn about new regulations and policy changes, share best practices and network with peers and industry leaders gathered from across the country.

Trusted Advisor

Providing Expert Recommendations to the Secretary of Health and Human Services

Acting in its advisory role to the Secretary of Health and Human Services as defined in the HIPAA legislation, WEDI offered several recommendations to the Secretary of HHS on issues related to Administrative Simplification and regulatory changes.



ASC X12 5010 – Lessons Learned

As the discretionary enforcement period for ASC X12 5010 ended and the healthcare industry looked towards the implementation of future regulatory requirements, WEDI reviewed the "lessons learned" and assembled a list of recommendations for CMS. The recommendations were developed to mitigate similar implementation challenges and to help the industry successfully navigate other related critical changes. WEDI encouraged CMS to reference this data when planning for the upcoming regulatory changes to Operating Rules, Health Plan Identifier and ICD-10.

Patient Protection and Affordable Care Act

In response to the Supreme Court Ruling on the Patient Protection and Affordable Care Act (PPACA), WEDI issued a statement to CMS revealing that, throughout the waiting period, WEDI had been working to help implement many of the Health IT-related provisions listed in the PPACA. The response letter also stated that through research, educational sessions, white papers and various new web-based resources, WEDI and its members are prepared to continue to guide the industry through full implementation of the PPACA.

ICD-10 Compliance Date

WEDI submitted a letter to CMS in response to the Notice of Proposed Rulemaking in the Federal Register regarding the extension of the ICD-10 compliance date from October 1, 2013 to

October 1, 2014. The response suggested that any extension of the compliance timeline should be put to good use, allowing for more robust assessments, remediation and testing. In addition, WEDI stated that regardless of the compliance date, the cut-over to ICD-10 should begin on a single date and not be staggered.

Operating Rules for Electronic Funds Transfer and Electronic Remittance Advice

In response to the Interim Final Rule with Comments published on August 10, 2012, WEDI offered recommendations to CMS that would support a smooth transition and industry adoption of Operating Rules for Electronic Funds Transfer (EFT) and Electronic Remittance Advice (ERA).

Mobile Device Questions: Real World Mobile Device Practices, Strategies and Technologies

WEDI responded to Office of the National Coordinator's (ONC) questionnaire, requesting industry input on privacy and security issues and best practices related to the use of mobile devices in healthcare. WEDI provided detailed responses to questions dealing with the usages of mobile devices by providers and other healthcare professionals.

CMS Industry Input Forum and Blue Button Implementation Session

As part of WEDI's continual effort to help bridge the world of implementation and regulation, WEDI partnered with CMS to conduct the first CMS Industry Input Forum and Blue Button Session. The event collected healthcare industry input and feedback on new regulations, explored future opportunities to enhance standards testing and offered a working session on Blue Button for Payers. Attended by more than 150 industry professionals, the collaboration enabled CMS officials to collect valuable input which continues to be used to enhance the quality of healthcare regulation.

In addition to the educational opportunities and peer/industry assessment, our WEDI membership allows us to advocate for, and influence, the direction of future business needs, issues and policy that are critical to healthcare.

Jay Eisenstock

Head, Provider eSolutions, Aetna

Health IT Policy



Gathering Collective Knowledge to Inform Health IT Policy

Throughout 2012, WEDI held several Policy Advisory Group (PAG) and Technical Advisory Committee (TAC) meetings for healthcare industry stakeholders to collectively provide industry consensus and recommendations on a given policy. As trusted advisor to HHS, WEDI-approved PAG recommendations were sent to the HHS Secretary. TAC recommendations were used to provide feedback to organizations not affiliated with HHS. During the year, WEDI held PAGs on the adoption of Operating Rules for Electronic Funds Transfer and Electronic Remittance Advice; Adoption of Standards for Healthcare Electronic Funds Transfers and Remittance Advice; and ASC X12.

“WEDI has established itself as an invaluable asset to all healthcare stakeholders in this evolving HIT environment, promoting positive transformation and fostering consensus between divergent interests in order to move toward stronger, unified industry solutions”

Robert Tennant
Senior Policy Advisor, Medical Group Management Association



Communications & Outreach

Expanding Outreach to Healthcare Stockholders

WEDI spent much of 2012 broadening communication channels and raising awareness of the organization. An established source for Health IT news, regulatory updates and events, WEDI dramatically increased its outreach to members and the industry during the year.

As part of WEDI's ongoing work to enhance the quality and availability of information to the industry, WEDI launched a new user-friendly website that allows visitors to more easily find WEDI's valuable Health IT information, resources and tools. The new website boasts a myriad of upgrades, including:

- Free access to WEDI's Knowledge Center, containing white papers and issue briefs on critical Health IT topics
- Ability to search the website by workgroup or by topic
- Access to a Health IT innovative showcase that displays industry practices
- A new Health IT compliance guide and key regulatory timeframes
- A vendor marketplace to search for vendor solutions

On average each month, WEDI circulated two press announcements and amassed more than 50 mentions in healthcare-related news publications. In addition, the WEDI *Health IT SmartBrief* newsletter delivered the latest industry news and WEDI announcements to more than 18,000 subscribers on a daily basis.

In 2012, WEDI communications branched out into social media with the launch of Twitter, Facebook and LinkedIn accounts. Over the year, WEDI collected more than 2,000 Twitter followers, 250 Facebook friends and 250 LinkedIn members. In addition, WEDI deployed an average of three emails each week to targeted Health IT industry distribution lists and WEDI contacts. Emails included industry news reports, research/feedback invitations and event registration campaigns.



WEDI's Reach

- **More than 105 million lives covered**
- **Represent 32 State Medicaid Agencies, plus Puerto Rico**

In 2012, WEDI began offering member-only Town Hall webinars which offer updates on the organization and feature sessions on key Health IT topics presented by industry experts. WEDI Town Hall topics included *Health IT Legislation: What's That Up on the Hill?*; *What's Up Doc? Get the Regulatory Story Right from the Source-CMS!*; *Post-Election Implications for Healthcare*; *Overview of Health Insurance Exchanges*; and *Planning for Growth & Expansion in 2013*.

2012 WEDI Members

Uniting Collectively to Improve the Efficiency of Healthcare

WEDI members volunteer their time and talent to provide thoughtful leadership and common-sense approaches to enhance the exchange of clinical and administrative healthcare information. Our members develop solutions to today's public and private business needs and interchange challenges. Together, WEDI members lay the



groundwork for the future of healthcare information exchange.

In 2012, WEDI extended free membership

and discount conference registration rates for all federal and state government agencies and their corresponding departments. The free government agency membership provides greater opportunities for the states to benefit from industry best practices and for payers and providers to benefit from increased interaction with government officials.

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| AAHAM | BCBS of Nebraska |
| AAPC | BCBS of North Carolina |
| Ability | BCBS of South Carolina |
| ADP Benefit Services | BCBS of Tennessee |
| Advent InfoSystem LLC | BCBS of Vermont |
| Aetna | Benelogic |
| Affinity Health Plan | BJC HealthCare |
| AHCCCS | Blue Cross Blue Shield of Louisiana |
| AIDS Healthcare Foundation | Blue Cross of Northeastern PA |
| Alameda Alliance for Health | Blue Shield of CA |
| Alliance Behavioral Healthcare | Bluegrass Family Health |
| Allina Hospitals and Clinics | Boundary Information Group |
| Allscripts | Brenda Olson |
| Altarum | Brian Strange Consulting |
| American Dental Association | Business Architects |
| American Medical Association | California Health & Human Services |
| American Podiatric Medical Association | CalOptima |
| America's Health Insurance Plans | Cambia Health Solutions |
| Amerigroup Corporation | Capario |
| AmeriHealth Mercy | Capital Blue Cross |
| AngMar Medical Holdings | CAQH |
| Apgar & Associates, LLC | CareFirst |
| Applied HIT Insight | CareOregon |
| APWU Health Plan | CareSource Management Group |
| Argus Health Systems, Inc. | Cedars-Sinai Medical Center |
| Arkansas BCBS | Centene |
| ASC X12 | Centers for Medicare & Medicaid Services (CMS) |
| athenahealth, Inc. | CGI |
| Availity, LLC | Charlene Brownlee |
| Avior Computing | CHCS Services, Inc. |
| AvMed Health Plans | CHITA |
| Axiom Systems Inc. | Christiana Care Health System |
| Axis Technology, LLC | Christiansen IT Law |
| Axway | CIGNA Health Care |
| Banner Health | ClaimRemedi |
| BCBS Association | ClearDATA Networks, Inc. |
| BCBS of Alabama | Clemson University |
| BCBS of Arizona | CNO Services LLC |
| BCBS of Florida | Cognizant |
| BCBS of Kansas | Cognosante, LLC |
| BCBS of Massachusetts | Colorado Dept. of Health Care Policy and Financing |
| BCBS of Michigan | Community Health Choice |
| BCBS of Minnesota | Community Health Network of Connecticut |
| | Community Health Systems |

- Companion Data Services
- Connecticut Health Insurance Exchange
- Cooperative Exchange
- Corelink Administrative Solutions
- CORHIO - Colorado Regional Health Information Organization
- CornichonHealthcare Innovations, LLC
- County of Los Angeles Department of Mental Health
- Coventry Health Care
- CSC
- CSG Government Solutions
- Culbert Healthcare Solutions
- Culbert Healthcare Solutions
- Danny Webb
- Davis Wright Tremaine LLP
- Deloitte Consulting
- Delta Dental Insurance Company
- Delta Dental of Arkansas
- Delta Dental of California
- Delta Dental of Colorado
- Delta Dental of Idaho
- Delta Dental of Illinois
- Delta Dental of Michigan
- Delta Dental of New Jersey
- Delta Dental of Oklahoma
- Delta Dental of Pennsylvania
- Delta Dental of Puerto Rico
- Delta Dental of Rhode Island
- Delta Dental of Virginia
- Delta Dental of Wisconsin
- Delta Dental Plans Association
- Department of Vermont Health Access
- Department of Veterans Affairs
- Dignity Health
- DoD Health Affairs
- Donald Toatley
- DST Health Solutions
- EBMS
- EBS-RMSCO, Inc.
- EDI Specialists, Inc
- Edifecs
- eHealth Initiative
- eHealth Ohio
- EHG-DentalXChange
- EHNAC
- Eldorado Computing, Inc
- EmblemHealth
- Emdeon Corporation
- eMedix Reimbursement Services, LLC
- Emergency Medical Services Corporation

- Enclarity
- Encore Health Resources
- Epic
- Equifax Inc.
- Ermer Law Group
- Excellus BCBS
- Express Scripts, Inc.
- Fallon Community Health Plan
- Famey Lockwood
- Federation of American Hospitals
- Fidelis Care New York
- First Choice Health
- First Pacific Corporation
- FlexTech, Inc.
- Florida Agency for Health Care Administration
- Florida Hospital Association
- Foot and Ankle Specialists of the Mid-Atlantic
- Fore Support Services, LLC
- Gaffey + Associates, Inc
- Gary Gibler
- Gateway EDI, Inc.
- GE Healthcare Integrated IT Solutions
- GEHA
- Geisinger Health System
- Greater New York Hospital Association
- Group Health Cooperative
- Harvard Pilgrim Health Care
- Hawaii Medical Service Assoc.
- HCRnet, Inc.
- Health Alliance Medical Plans, Inc.
- Health Care Service Corporation
- Health Data Consulting
- Health Information Group
- Health Level Seven
- Health Market Science, Inc.
- Health Net, Inc.
- Health Plan of San Joaquin
- Health Plan Systems
- HealthAsyst Private Limited
- Healthaxis
- Healthcare Billing & Management Association
- Healthcare Extranets LLC
- Healthcare Processing Solutions, Inc.
- HealthNow NY
- HealthPartners
- HealthPlus of Michigan
- Healthtrio
- Hewlett Packard
- HHS Office for Civil Rights
- Highmark



HIPAA COW
HiQ Analytics
Horizon BCBSNJ
Howard Biederman
Hubbert Systems Consulting
Humana, Inc.
IAIABC
IBM
Illinois Dept of Healthcare and Family Services
Illinois State Medical Society
IN Office Medicaid Policy&Planning
Independent Health
Indian Health Service
Indiana State Dept of Health
Infosys Public Services
Infosys Public Services
InsPro Technologies
InstaMed Communications
Integrated Healthcare Associates, LLC
Integritas Solutions LLC
Intermountain Healthcare
Iowa Medicaid Enterprise
ITC Infotech
IVANS
James Fischer
Jawood
Johns Hopkins Health System
Jopari Solutions
Juanita Rodriguez
Kaiser Permanente
Kansas DCHS
Keith Olenik
Kingland Systems
Kunz, Leigh & Associates
L.A. Care Health Plan
LabCorp
Leonard Mallard
Leslie C. Bender, Professional Assn.
Lewis Creek Systems, LLC
Liaison Technologies
Lisa Rodriguez
Louisiana Department of Health & Hospitals
Magellan Health Services
Marcus McCrory
Mark Doctor
Marlene Peek
Marshfield Clinic
Mary Schamus
Maryland Health Benefit Exchange
Maryland Health Care Commission

Maryland Medical Care Programs
MassHealth
Mayo Clinic
McKesson
Med Billing Services
MedAssets
Medica Health Plan
Medical Group Management Association
Medical Mutual of Ohio
Medical Services Administration of Puerto Rico
MedImpact Healthcare Systems
MEGAS
Memorial Sloan-Kettering
Mercury Data Exchange
Mercy Health System
Michigan Public Health Institute
Minnesota Department of Health
Minnesota Department of Human Services
Minnesota ICD-10 Collaborative
Missouri Office of Administration- ITSD
Mitchell & McCormick, Inc.
Mitchell International, Inc.
MMSI
Molina Healthcare
Monica B. Cunningham, LLC
Montefiore Medical Center
Moserhaus Consulting
MOSNIP
Munn Consulting
MVP Health Care
NACHA - The Electronic Payments Association
Nachimson Advisors, LLC
NALC Health Benefit Plan
NAMM California
Nancy Sanchez-Caro
NASCIO
NASCO
National Association of Dental Plans
National Council for Prescription Drug Programs
Navicure, Inc
NC Division of Medical Assistance
NC Division of Medical Assistance
NC division of public health
NCHICA
Nebraska Medicaid
Neighborhood Health Plan of Rhode Island
Network Health, Inc
New Mexico Human Services Department
New York State Medicaid
Newsome & Associates LLC

NextGen Healthcare
NIIT Technologies, Inc.
Noblis
Noridian Mutual, Inc.
North Dakota Department of Human Services-
Information Technology Services, Medicaid
Systems Operations” (ND-ITS-MSO)
Northeast Delta Dental
N-Tegrity Solutions Group, LLC
Oak Grove Technologies
Ohio Dept of Job & Family Services
Oklahoma Health Care Authority
ONC
OnPoint Consulting
Optum
OR & SW WA Healthcare Security & Privacy
Forum
Oregon Health Authority
Orlando Health, Inc.
OSHDP
OTB Solutions
Partners HealthCare System
Passport Health Communications
Patricia Smith
PaySpan
Pennsylvania Department of Public Welfare
Peter T. Barry Company
Physicians Health Plan of Northern Indiana
PNC Bank
Post-N-Track Corporation
Practice Insight, LLC
Premera Blue Cross
PricewaterhouseCoopers
Prime Health Information Consulting
PrimeWest Health
Princeton Medical Group, PA
PriorityHealth
Prism RCM Systems, Inc
PrivaPlan Associates Inc.
ProMedica Health System
Providence Health and Services
Qamar Islam
QBIT Solutions Inc.
Quadax Inc
QuadraMed Corporation
Qualedix
Qualis Health
Quest Diagnostics, Inc.
Rainmakers Strategic Solutions, LLC
Richard Zon Owen

Rita Escalante
Roberts-Hoffman Software, Inc.
Ruth Carr
RxResults, LLC
Rycan Technologies
San Francisco Health Plan
Satori Solutions LLC
SCAN Health Plan
Schinderle Consulting
Scripps Health
Seattle Children’s Hospital
Secili DeStafano
Secure EDI
Security Health Plan
Sharp Healthcare
Siemens Healthcare
Simply Healthcare Plans, Inc
Sisters of Charity of Leavenworth
Sisters of Mercy Health System
Slalom Consulting
Smart Data Solutions
Social Security Administration
Society of Professional Benefit Administrators
South Carolina DHHS
Southcoast Hospitals Group
St. Joseph Health System
St. Luke’s Regional Medical Center
State Farm Insurance
State of Alaska
State of Colorado
State of Washington Department of Social &
Health Services
Substance Abuse & Mental Health Services
Administration
SunGard iWorks
Surgery Suite Specialist, LLC.
Susan A. Miller, J.D.
Sutter Physician Services
Tampa General Hospital
tap/QA LLC
Tata Consultancy Services (TCS)
TeamPraxis LLC
Tenet Healthcare Corporation
Tesia Clearinghouse
Texas HHSC
The Clayton Group, LLC
The Intelligent Solutions Group, Inc
The ODS Companies
The SSI Group, Inc.
The Weiker Group

Thomas Edison State College
TIBCO Software, Inc.
TMG Health Inc
Tom Stead
Tom Strayhorn
Tommaso DiGiovanni
Trillium Community Health Plan
TriMed Solutions/FastEMC
TriWest Healthcare Alliance
TriZetto Group, Inc.
Tufts Health Plan
Ubl Consulting, LLC
UCare Minnesota
United Telemanagement Corp.
UnitedHealth Group
Universal American
University of Illinois Hospital & Health
Sciences System
University of Maryland Faculty Physicians Inc.
University of Oklahoma
University of Wisconsin Hospital and Clinics
Utah Health Information Network
Utah Medicaid
Utah Retirement Systems
UW Medicine
UW Physicians
Valley Health
Valley Mental Health
Vanderbilt University Medical Center
Virginia DMAS
VITL
VOSSO
WA Department of Labor and Industries
Washington Dental Service
Washington University Medical School
WellCare Health Plans, Inc
Wellmark Blue Cross Blue Shield
WellPoint Inc.
WEX Inc.
Wisconsin Medicaid
WPS Insurance
XeoHealth
Xerox Government Healthcare Solutions
XIFIN
Yale University School of Medicine
ZirMed, Inc.



New 2012 Corporate Members

Agate Healthcare
American Podiatric Medical Association
Business Architects
Companion Data Services
Cooperative Exchange
Delta Dental of Arkansas
Delta Dental Insurance Company
Delta Dental of Colorado
Delta Dental of Idaho
Delta Dental of Illinois
Delta Dental of Michigan
Delta Dental of Oklahoma
Delta Dental of Pennsylvania
Delta Dental of Puerto Rico
Delta Dental of Rhode Island
Delta Dental of Wisconsin
Department of Vermont Health Access
EDI Specialists, Inc
EHG-DentalXChange
Equifax Inc.
Fore Support Services, LLC
Healthcare Billing & Management
Association
Healthcare Extranets LLC
Integritas Solutions LLC
Kunz, Leigh & Associates
Maryland Health Benefit Exchange
MedAssets
Minnesota ICD-10 Collaborative
Missouri Office of Administration
NACHA - The Electronic Payments
Association
NASCIO
NIIT Technologies, Inc.
Oak Grove Technologies

PracticeInsight
Seattle Children's Hospital
Security Health Plan
Simply Healthcare Plans, Inc
Slalom Consulting
St. Joseph Health System
SunGard iWorks
Tata Consultancy Services (TCS)
TMG Health
UW Physicians
Valley Health
VITL
Washington Dental Service
WEX Inc.
Yale University School of Medicine



New 2012 Individual Members

Umesh Bajaj
Evelyn Bishop
Chris Bowen
Kimberly Bratton
Stephanie Brown
William Campbell
John Christiansen
Tommaso DiGiovanni
Gloria Doehling
Joshua Tyson Houston
Richard May
Monique Nasland
Faye Newsome
Alex Olson

Kristina Petersen
Debra Primeau
Pyreddy Reddy
Steve Runkel
Chandra Sangubhotla
Joseph Santangelo
Dominic Saroni
Patricia Smith
Tom Stead
Kimberly Stratton
Danny Webb
Margaret Weiker





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